

Attorney Docket No.: 020706-001010US

POWER OF ATTORNEY BY ASSIGNEE

	Jareva Tech	mologies, Inc., is	the Assignee of	the inven	tion entitled: A	PPLICAT	ION MOI	DEL
FOR	DYNAMIC	COMPUTING	ENVIRONMEN	NTS IN	SOFTWARE	SALES	CYCLE,	the
	ication of wh 8,969.	ich [] is attache	d hereto; or, 🛛	was file	d on June 25, 2	2001 as A	pplication	No.
02/000	0,202.							

Assignee hereby appoints the following attorney(s) and/or agent(s) to prosecute this application and transact all business in the Patent and Trademark Office connected therewith.

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SF 1266641 v1



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CERTIFICATE UNDER 37 C.F.R. § 3.73(b)

Applicant: T. K. Lakshman								
Application No. 09/888,969 Filed: June 25, 2001								
For: APPLICATION MODEL FOR DYNAMIC COMPUTING ENVIRONMENTS IN SOFTWARE SALES CYCLE								
Tareva Technologies, Inc., a corporation (Type of Assignee, e.g., corporation, partnership, university, government agency, etc.)								
certifies that it is assignee of the patent application identified above by virtue of either:								
A. An assignment from the inventor(s) of the patent application identified above. The assignment was recorded in the Patent and Trademark Office at Reel, Frame(s), or for which a copy thereof is attached. OR								
A chain of title from the inventor(s), of the patent application identified above, to the current assignee as shown below:								
1. From: To: To: The document was recorded in the Patent and Trademark Office at Reel, Frame, or for which a copy thereof is attached.								
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Additional documents in the chain of title are listed on a supplemental sheet.								
Copies of assignments or other documents in the chain of title are attached.								
The undersigned (whose title is supplied below) is empowered to act on behalf of the assignee.								
I hereby declare that all statements made herein of my own knowledge are true, and that all statements made on information and belief are believed to be true; and further, that these statements are made with the knowledge that willful false statements, and the like so made, are punishable by fine or imprisonment, or both, under Section 1001, Title 18 of the United States Code, and that such willful false statements may jeopardize the validity of the application or any patent issuing thereon.								
Date: 0 02 200								
Name: SECARAN NAW JA								
Title: VP OF ENGG. Signature: Relicus N								
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